



**Leveraging the power of
the innate & adaptive
immune systems to
address key unmet needs
in cancer**

May 2022

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Cash on Hand Funds Multiple Milestones



BDC-1001 (HER2 Boltbody™ ISAC)

- Complete monotherapy dose escalation, determine RP2D in 2H 2022
- Complete Opdivo® combination dose escalation, determine RP2D in 2H 2022

BDC-2034 (CEA Boltbody™ ISAC)

- IND-enabling activities, including GLP tox & GMP manufacturing, on track

BDC-3042 (Dectin-2 Agonist Antibody)

- IND-enabling activities on track for 2023 clinical development



**Multiple First-in-Class ISACs
First-in-Class Dectin-2 Agonist**



**Broadly Enabling Platform &
Myeloid Biology Expertise**



**Cash on Hand of \$246.8 million¹
Funds Key Milestones**

Strategic Collaborations Fund Pipeline Expansion at No Cost to Bolt



Innovative leader in antibody & bispecific development for oncology

- Genmab funds 3 bispecific Boltbody ISACs through early clinical development
- Bolt option to co-develop & commercialize 1 candidate in certain regions



Fully integrated biopharma with large antibody library & strong presence in Greater China

- Innovent funds up to 3 Boltbody ISACs through early clinical development
- Bolt option to co-develop & commercialize 2 candidates in certain regions



Global leader in innovative technologies, conducting research in cancer immunotherapeutics

- Toray funds Boltbody ISAC for a specific, novel target through Phase 1
- Global co-development & co-commercialization rights to Bolt

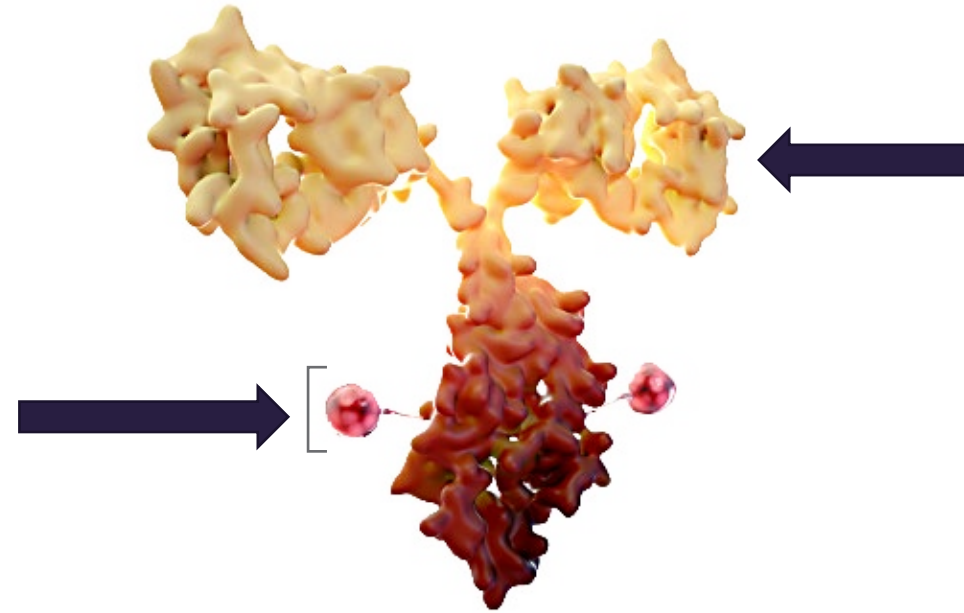
Pioneering a New Class of Targeted Immuno-Oncology Therapeutics

Immune-stimulating Antibody Conjugates (ISACs)¹

Boltbody™ ISAC

Immune-stimulating Linker-payload

- Potent stimulator of innate immune system
- Non-cleavable linker
- Cell membrane impermeable



Tumor-targeting Antibody

- Geo-locates ISAC to antigen on surface of tumor cell
- Active Fc region drives antibody-dependent cellular phagocytosis (ADCP)



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Pipeline Overview

- **BDC-1001: HER2 Boltbody™ ISAC**
- BDC-2034: CEA Boltbody ISAC
- BDC-3042: Dectin-2 Agonist Antibody
- PD-L1 Boltbody ISAC Program

Diverse Pipeline of Proprietary Programs

Program (Target)	Indications	Preclinical	Phase 1	Phase 2
BOLTBODY™ ISACs				
BDC-1001 (HER2)	HER2-expressing Solid Tumors <ul style="list-style-type: none"> • HER2+ Breast Cancer • HER2+ Gastric Cancer • HER2-low Breast Cancer 	Multi-arm Phase 1/2 Trial (monotherapy & Opdivo® combination)		
BDC-2034 (CEA)	<ul style="list-style-type: none"> • Non-Small Cell Lung Cancer • Colorectal Cancer • Pancreatic Cancer • Breast Cancer 			
PD-L1	Checkpoint-refractory Tumors <ul style="list-style-type: none"> • Non-Small Cell Lung Cancer • Head & Neck Cancer • Breast Cancer 			
MYELOID MODULATING AGONIST ANTIBODY				
BDC-3042 (Dectin-2)	Solid Tumors <ul style="list-style-type: none"> • KRAS mutated tumors • TP53 mutated tumors 			

BDC-1001 Showing Promise in Phase 1/2 Trial

Recommended Phase 2 Dose Expected in Second Half 2022

Favorable Safety Profile

- Demonstrated favorable safety & tolerability to date
- Combination studies with anti-PD1 Opdivo® ongoing

PD Insights Consistent with Mechanism

- Tumor microenvironment & plasma biomarker changes consistent with MOA
- No evidence of anti-drug antibody (ADA) formation

Early Signs of Clinical Disease Control

- Early signs of disease control, even below target exposure level
- Disease control (SD or PR) noted in 13/40 evaluable subjects in multiple tumor types
- Durability: 6 patients with stable disease >12 weeks; PR maintained >52 weeks

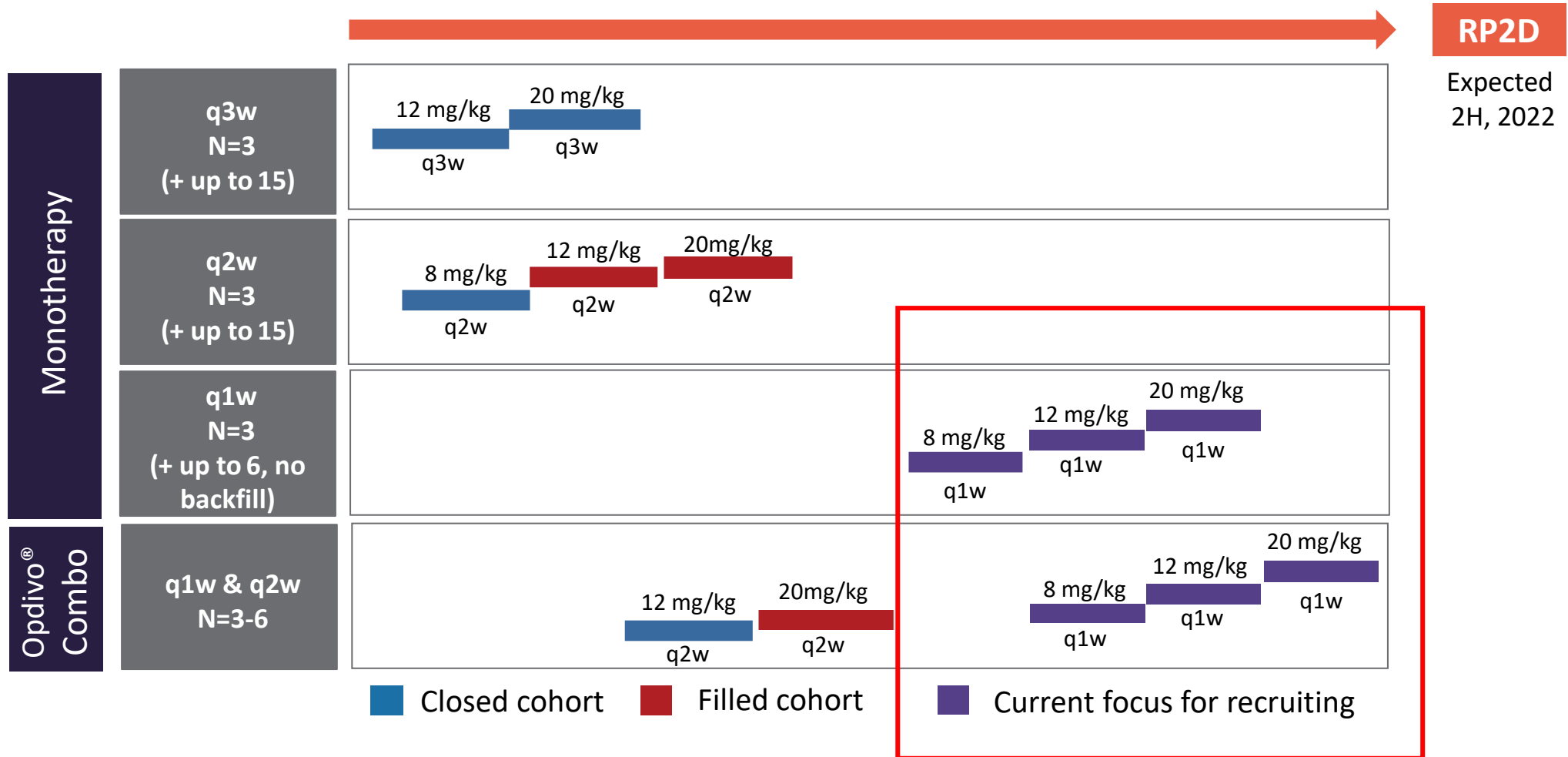
Dose Escalation Continues

- Human PK model predicts achieving threshold exposure with more frequent dosing
- Weekly dosing underway

Investigating BDC-1001 Monotherapy & Combination with Opdivo®

Increasing Drug Exposure via Weekly Administration

Safety, PK, Efficacy, PD Biomarkers





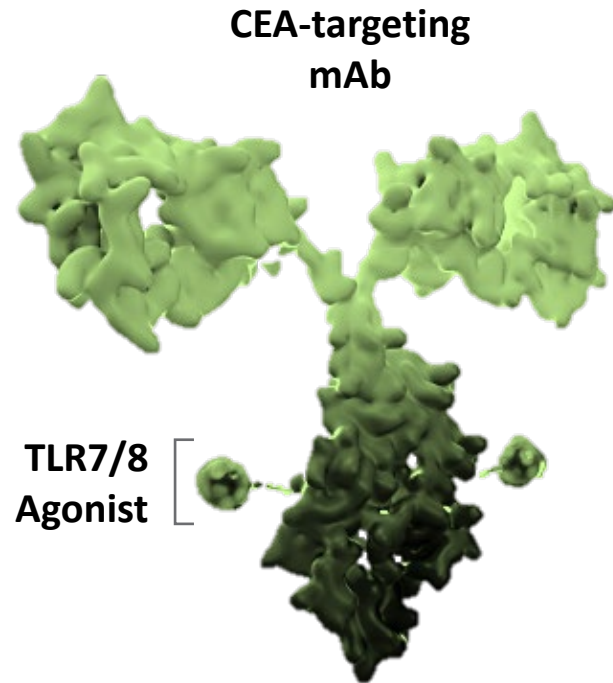
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BDC-2034 Aims to Address Significant Unmet Needs in CEA-expressing Solid Tumors

BDC-2034



CEA-targeting mAb conjugated to a proprietary TLR7/8 agonist with a non-cleavable linker

- Unique opportunity to target “cold” tumors that express CEA
- Slow internalizing tumor antigen results in longer residence time

Preclinical Proof of Concept Achieved

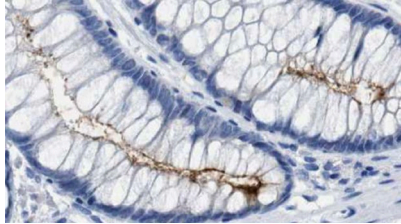
- Robust activation of human myeloid APCs
- Potent induction of antibody-dependent cellular phagocytosis
- Anti-tumor activity in immunologically “cold” models of pancreatic cancer

Status

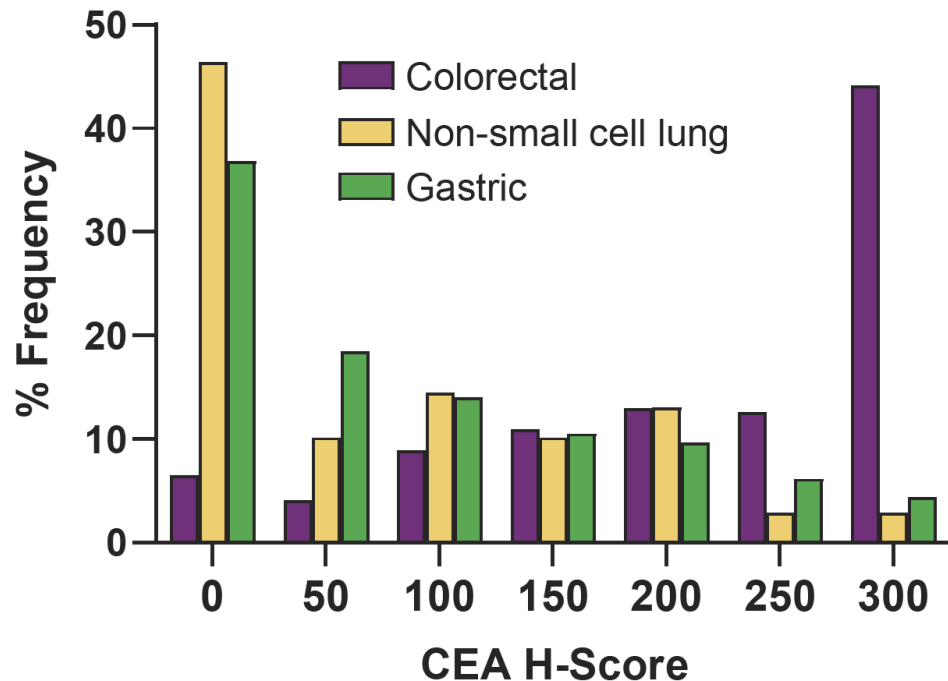
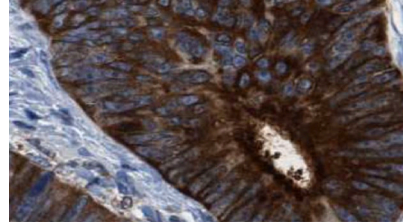
- IND-enabling activities on track, including toxicology study & GMP manufacturing
- Phase 1 initiation expected in 2022

CEA Profile Offers a Compelling Opportunity for ISAC Targeting

Normal Colon



Colon Cancer



CEA (CEACAM5) is a cell-surface glycoprotein

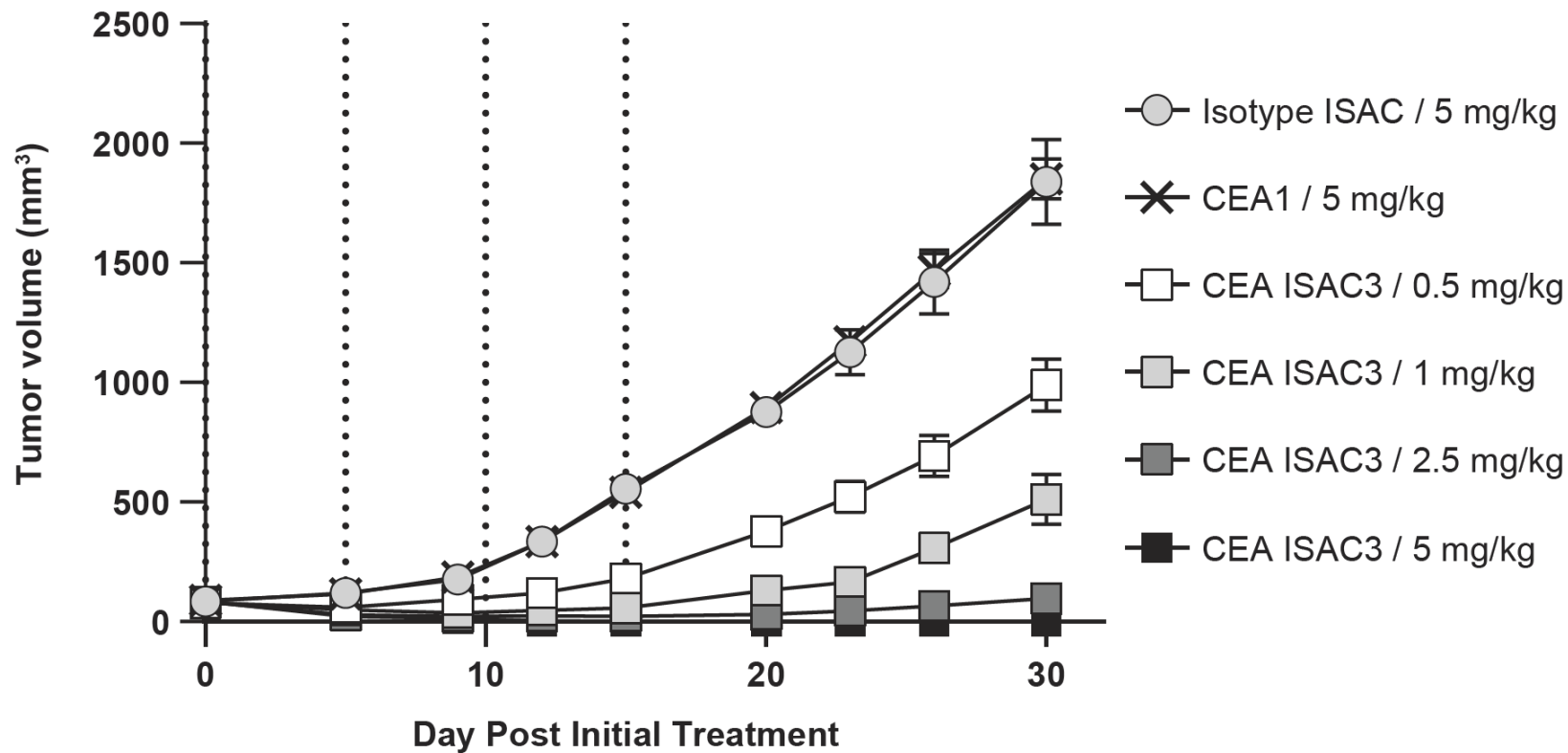
- Slowly internalizing: 60% remains on cell surface after 5 hours

CEA is highly expressed in select cancers

- Colorectal Cancer: >90% express CEA
 - Universal myeloid immune cell infiltration
 - Low T-cell infiltrate except in MSI-H tumors
- Gastric/GEJ Cancer: >50% express CEA
- Non-small Cell Lung Cancer: >50% express CEA

CEA ISAC Demonstrates Robust Anti-tumor Activity in CEA-expressing Pancreatic Cancer Model

CEA ISAC anti-tumor activity correlated with cytokine secretion & immune infiltration in a dose-dependent manner





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BDC-3042 Builds on our Myeloid Biology Expertise to Grow & Diversify Pipeline

BDC-3042

Dectin-2-targeting agonist mAb



Dectin-2 agonist antibody

- Dectin-2 is selectively expressed by TAMs in most solid tumors
- Dectin-2 agonism activates TAMs & elicits anti-tumor immune response
- Lead agonist antibody binds to Dectin-2 & activates human TAMs

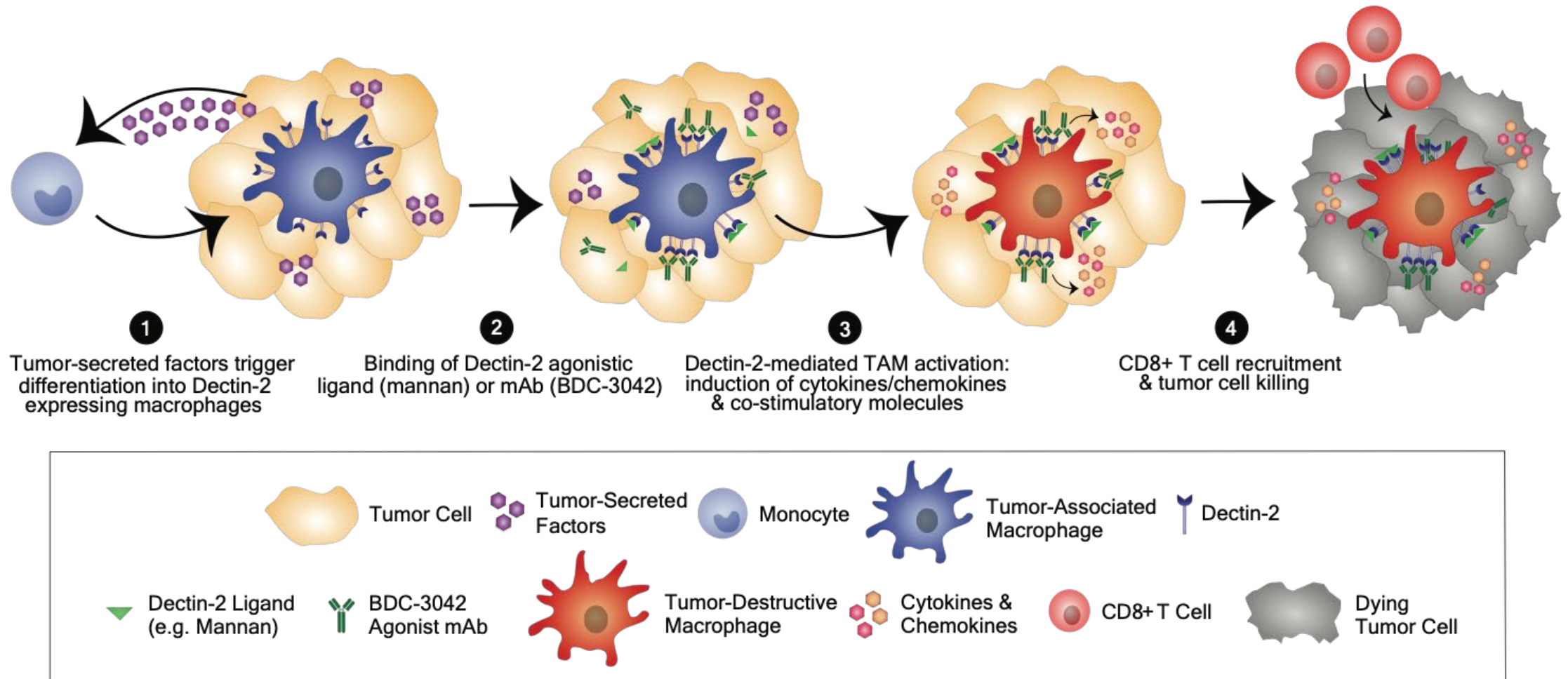
Preclinical Proof of Concept achieved

- Potent activator of human macrophages
 - Activates tumor-associated macrophages within human tumor samples
 - Elicits secretion of pro-inflammatory cytokines & chemokines (e.g., TNF α , IL-6, IL-1 β , & CCL3)
- Mediates anti-tumor efficacy in humanized mouse model

Status

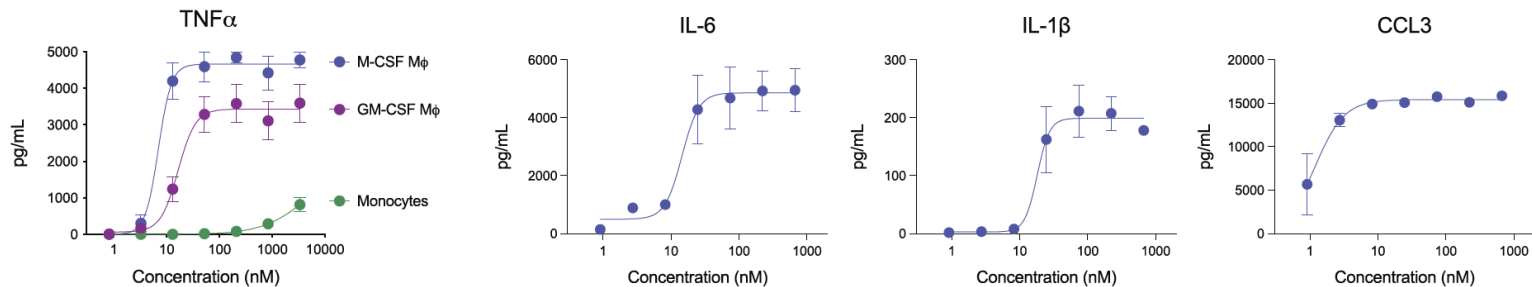
- IND-enabling activities underway
- Phase 1 initiation planned in 2023

BDC-3042: Dectin-2 Agonism Activates TAMs & Elicits Anti-tumor Immune Response



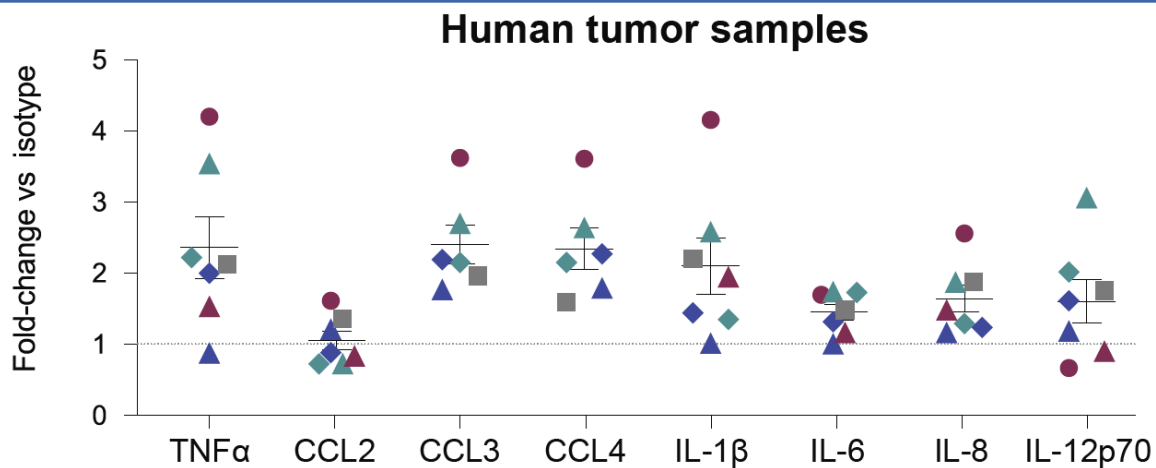
BDC-3042 Shows Potential for Anti-tumor Activity by Reprogramming Tumor-supportive Macrophages

Dectin-2 agonist mAb potently activates human macrophages



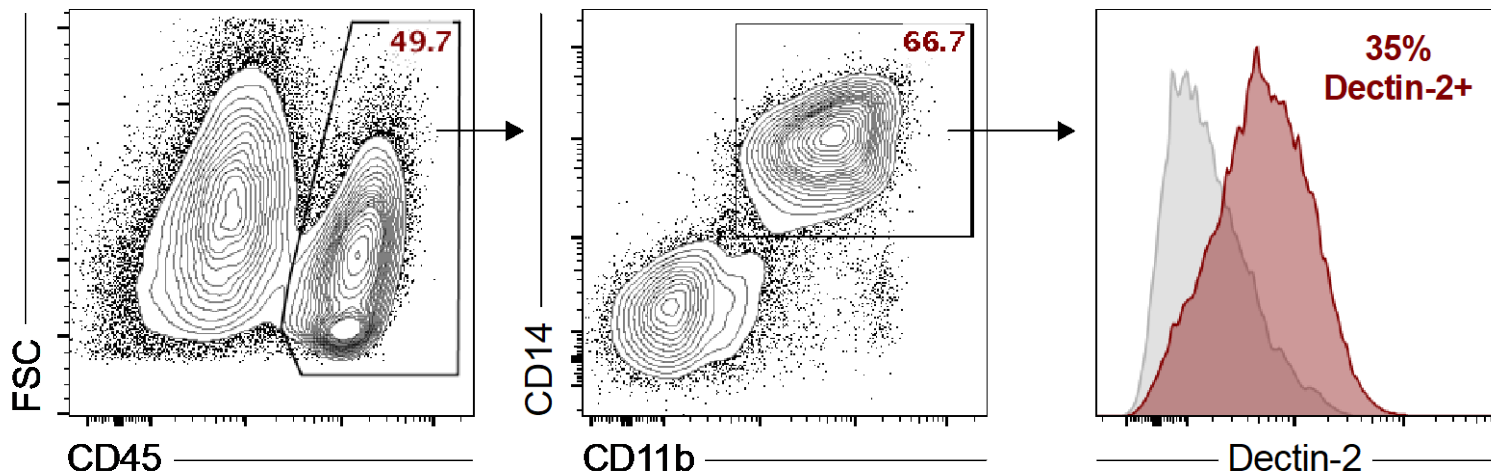
- Selectively expressed on tumor-supportive macrophages in a range of human cancers
- Dectin-2 agonism results in production of pro-inflammatory cytokines more consistent with characteristics of tumor-destructive myeloid cells
- Dectin-2 agonism can mediate tumor regression in syngeneic models
- KRAS & TP53 mutations may upregulate Dectin-2 on tumor-associated myeloid cells

Dectin-2 agonist mAb activates primary human TAMs ex-vivo



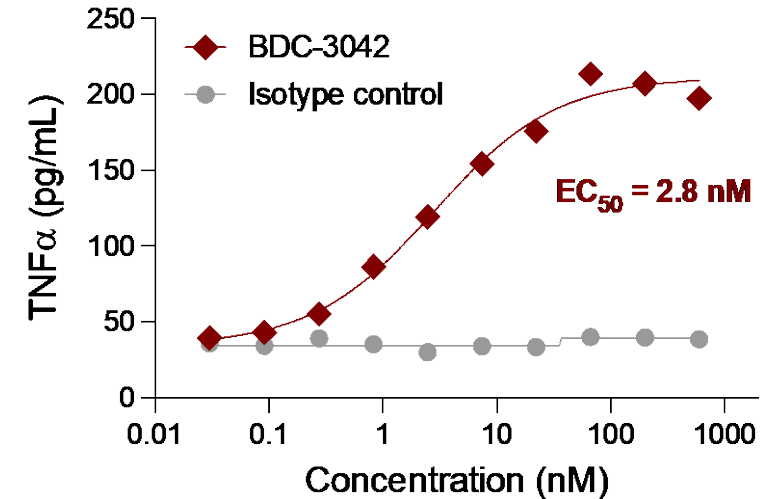
BDC-3042 Elicits Dose-dependent Activation of TAMs in Renal Cell Carcinoma

TAM frequency & Dectin-2 expression

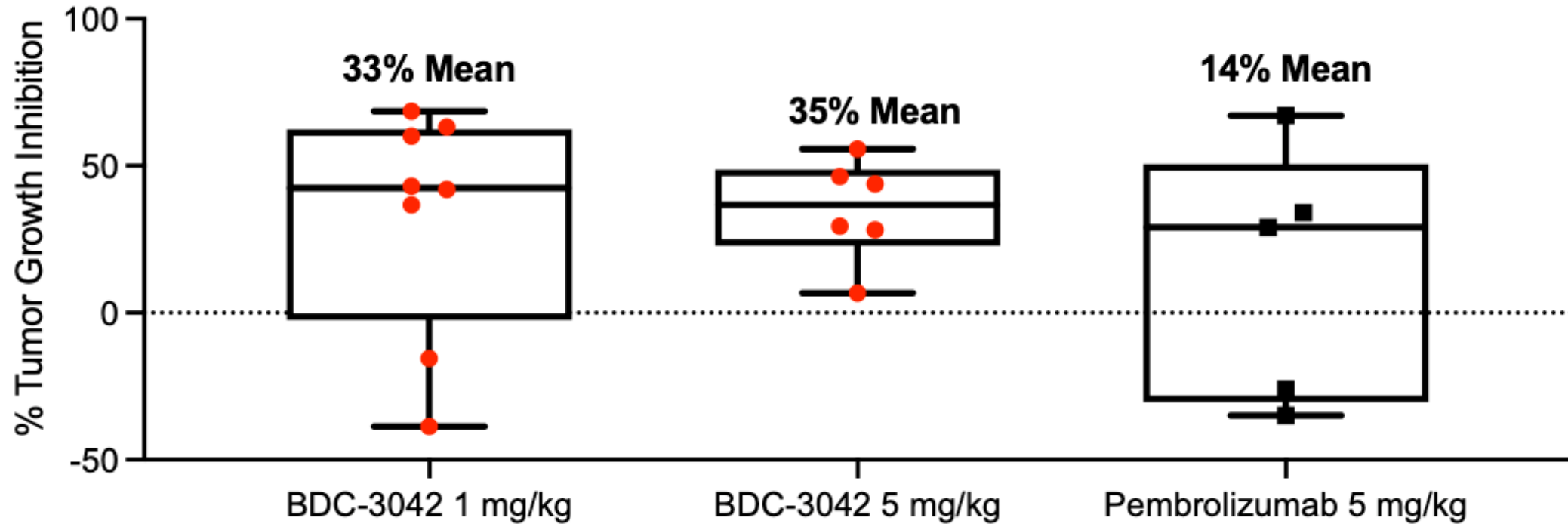


TAMs were defined as viable CD45+CD11b+CD14+ cells.

Cytokine response



BDC-3042 Mediates Anti-tumor Activity in Humanized Mice Bearing Triple-negative Breast Tumors (MDA-MB-231)



Each data point represents a unique HSC donor cohort



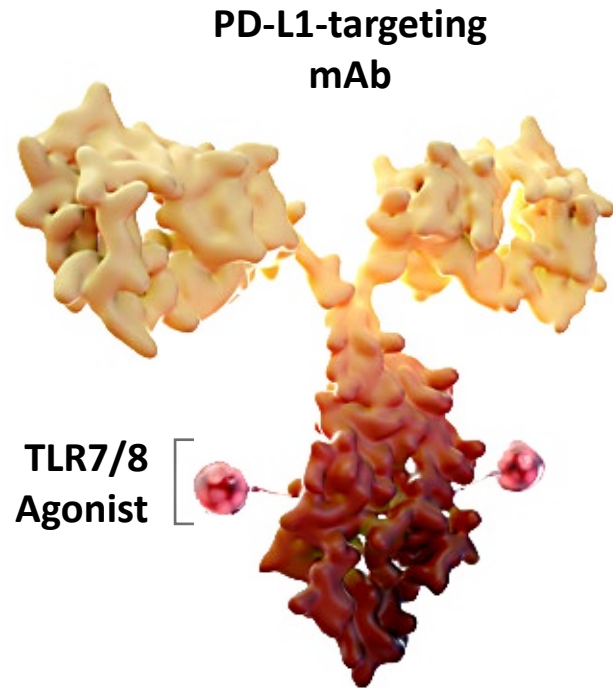
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- **PD-L1 Boltbody ISAC Program**

PD-L1 Boltbody ISAC Program Combines ISAC Mechanism with Direct Myeloid Cell Activation & Checkpoint Inhibition

PD-L1 ISAC



PD-L1-targeting mAb conjugated to a proprietary TLR7/8 agonist with a non-cleavable linker

- Initial focus on tumors that are nonresponsive or refractory to immune checkpoint blockade
- Targets tumors expressing PD-L1 with ISAC mechanism, & shows activity in tumors without PD-L1 expression, indicating the broad potential of direct myeloid cell activation

Preclinical Proof of Concept achieved

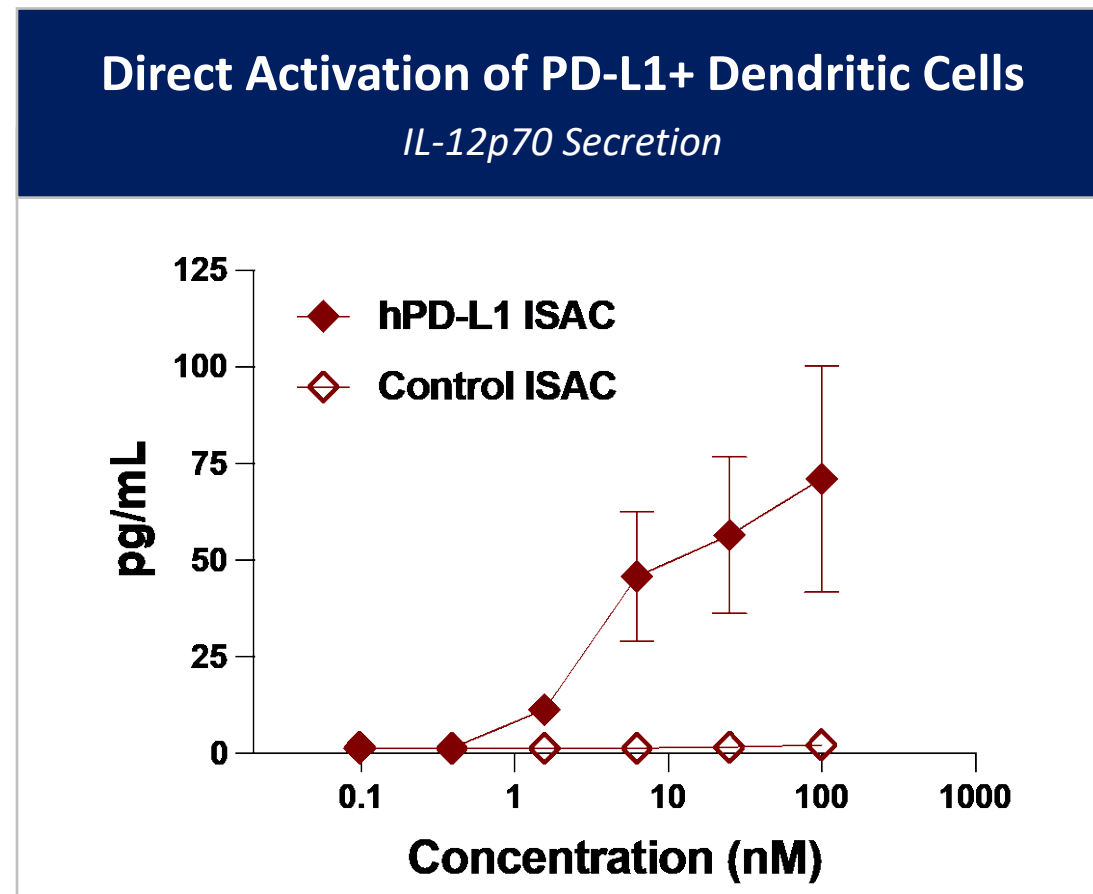
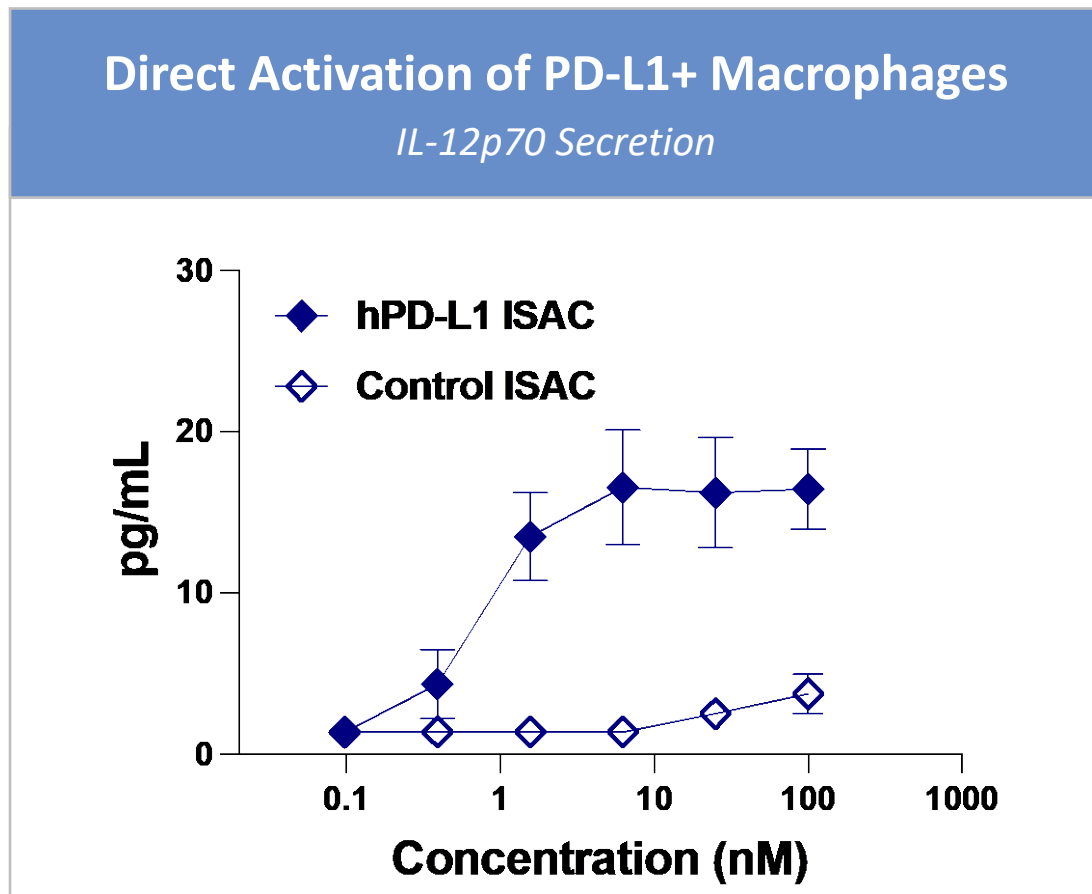
- Robust activation of human myeloid APCs
- PD-L1 ISAC exhibits activity in syngeneic & xenograft models, even without any interaction with PD-L1 on immune cells
- Murine PD-L1 ISAC retains activity in syngeneic tumor models with or without PD-L1 expression

Status

- Continuing preclinical development, approaching clinical candidate selection

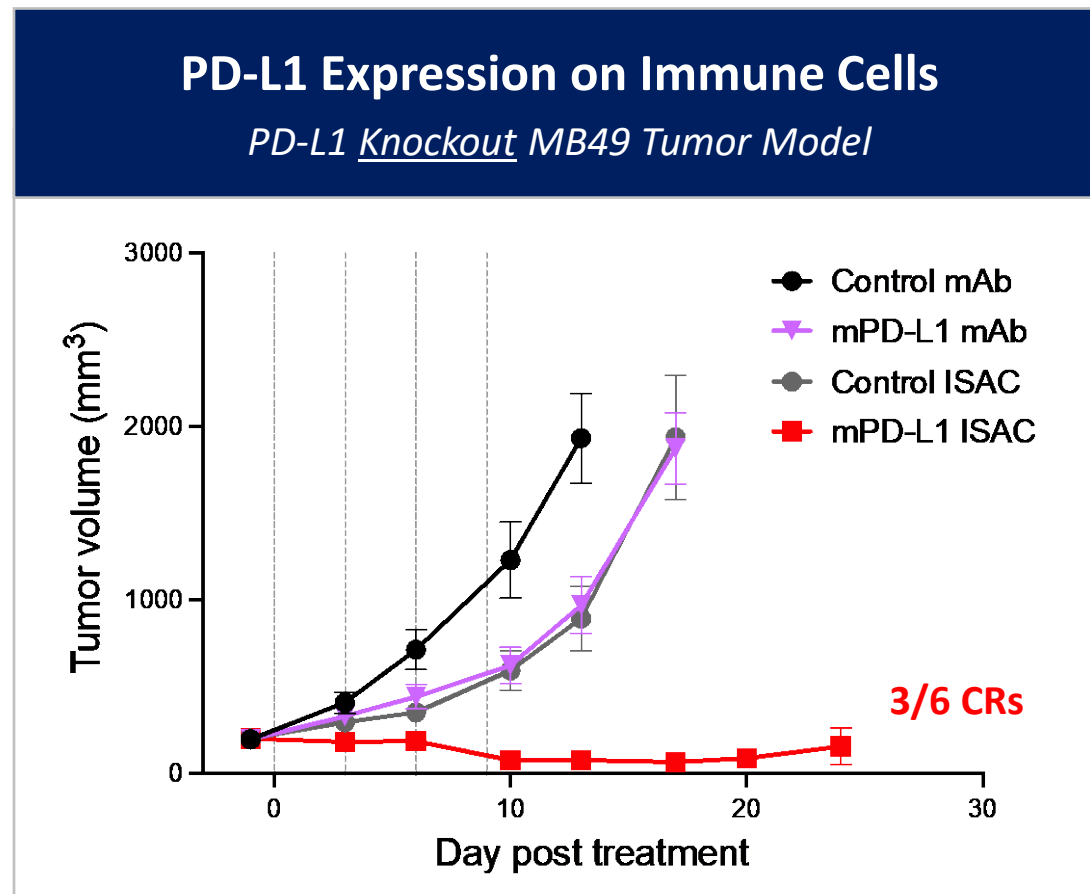
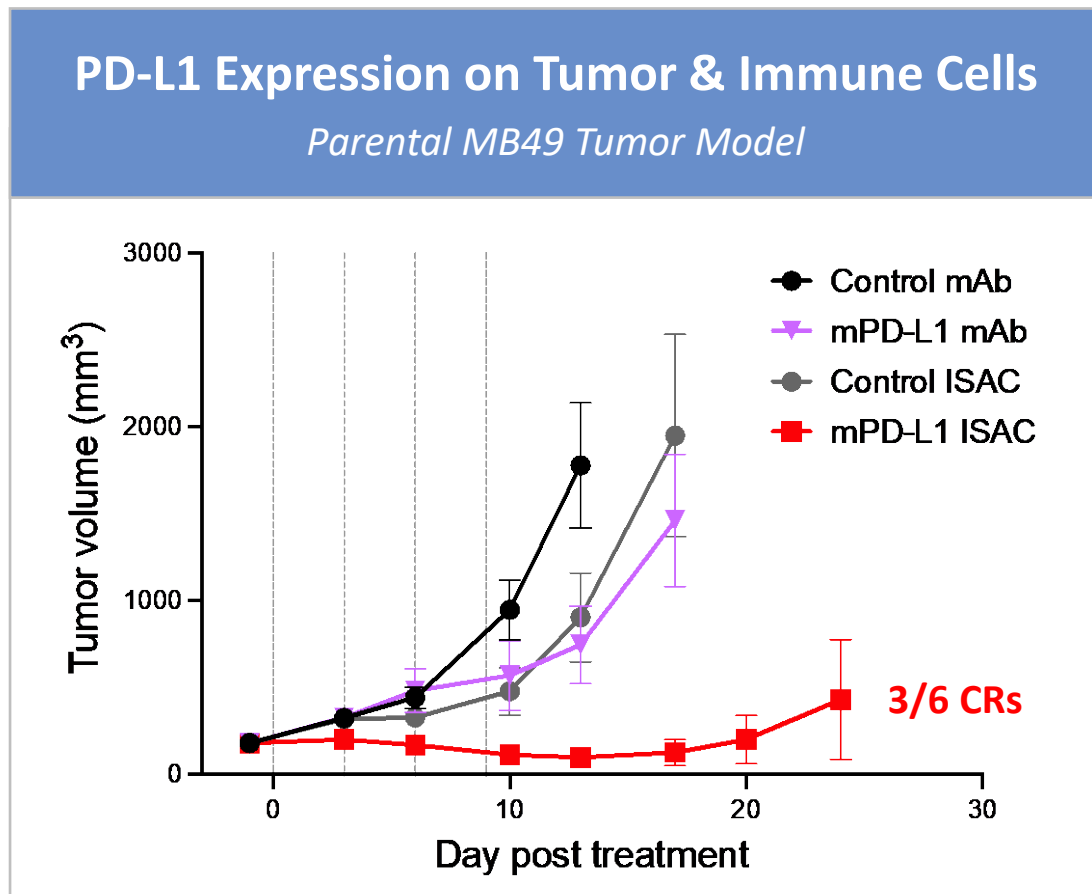
PD-L1 ISACs Directly Activate PD-L1-expressing Macrophages & Dendritic Cells

EC₅₀ for IL-12 Secretion is Consistent with EC₅₀ for Binding PD-L1 on Cells



PD-L1 ISACs Elicit Complete Responses With or Without Tumor PD-L1 Expression

PD-L1 on Myeloid Cells Appears Sufficient for Anti-tumor Efficacy





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Summary

Progress in Our Pioneering Journey

First-in-class Boltbody™ ISAC: BDC-1001



- Ongoing dose escalation is exploring weekly (q1w) dosing to optimize exposure in subjects with HER2-expressing solid tumors
 - Includes combination with Opdivo® (PD-1 inhibitor)
- BDC-1001 has been well tolerated with early signs of clinical activity including a durable PR & changes in biomarkers (data as of 10/6/21)

Broadly Enabling Platform Technology



- Pipeline of proprietary programs builds on myeloid biology expertise
- Multiple collaborations extend our pipeline cost-free

Cash on Hand Achieves Key Milestones



- Cash of \$246.8 million¹ expected to fund operations into 2024
- Funded through key milestones for BDC-1001, BDC-2034, & BDC-3042



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Thank You